

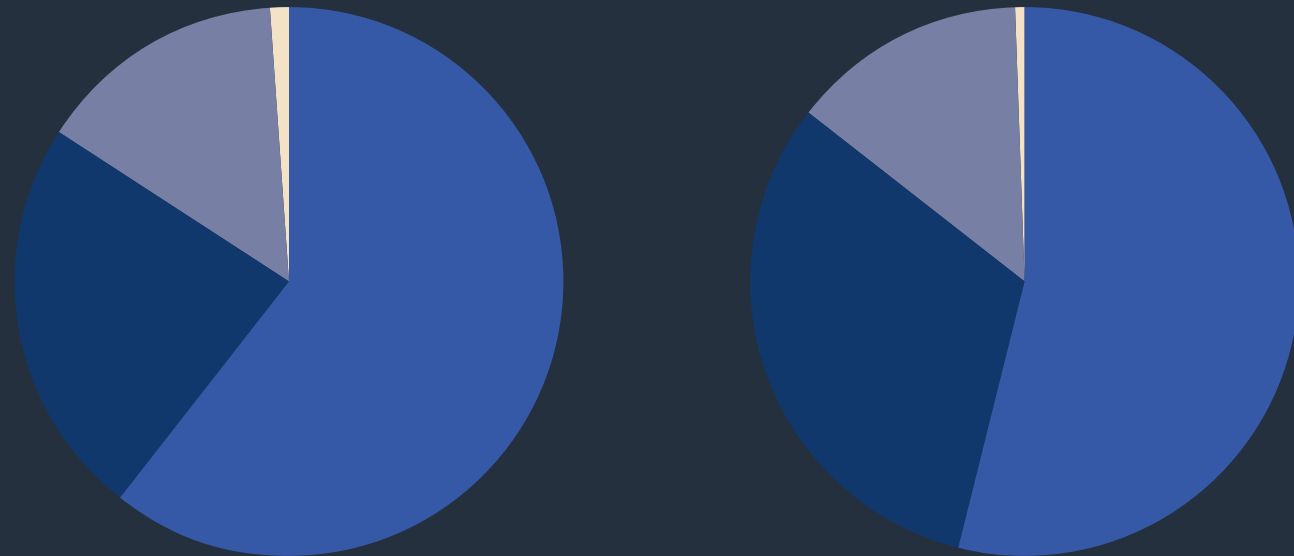
FOUR WINDS * WESTWARD HO

2025 Annual Report



Financial Highlights

For the fiscal year ended September 30, 2025; pre-audited figures



Revenue

| | | |
|----------------------|--------------------|-------------|
| ■ Net Tuition Income | \$2,563,099 | 60.8% |
| ■ Donations | \$988,655 | 23.5% |
| ■ Investment Return | \$614,908 | 14.6% |
| ■ Other Camp Income | \$46,811 | 1.1% |
| Total | \$4,213,473 | 100% |

Net tuition reflects \$248,155 in financial aid. Donations include unrestricted, temporarily restricted, and permanently restricted gifts. Investment return includes interest, dividends, and realized and unrealized gains.

Expenses

| | | |
|---------------------------------|--------------------|-------------|
| ■ Salaries & Payroll | \$1,795,722 | 54.2% |
| ■ Program | \$455,567 | 13.7% |
| ■ Fundraising/Alumni Outreach | \$17,001 | 0.5% |
| ■ Support Services & Facilities | \$1,049,922 | 31.6% |
| Total | \$3,318,212 | 100% |

This chart reflects operating expenses only and excludes \$3,399,184 in capitalized items. Figures are based on the FY2025 financial highlights provided for annual report use.



Dear Friends of Four Winds,

I am pleased to share with you the Four Winds * Westward Ho Annual Report that includes financial highlights for 2025. In 2025, 254 donors gave \$988,655 in support of camp's annual giving program.

Unlike most similar camps, Four Winds * Westward Ho is a 501(c)(3) non-profit organization. That means we make decisions based on our mission, core values, and what our community supports. It also means we rely on our camp community through our annual giving program to help supplement camper tuition so we can offer the unique programs and reinforce the culture that we have maintained for almost 100 years.

Your generous contributions reached the parts of camp that matter most. It helped sustain our robust tuition assistance program, enabling financial support for up to 68 campers for the upcoming summer. Your support also enabled us to continue to support the people and programs and places that make Four Winds unique: our waterfront, the barn, the craft courts, the garden, the songs, the poetry, the trips, and our beloved Carlyn.

This was also a year we made substantial investments in our camp infrastructure. We completed a major upgrade to our dock, making it more resilient for generations to come. We have included photos of the finished work in this report because it represents something larger than a construction project: the steady care required to keep camp strong without changing what people love about it.

As we move toward Camp's hundredth year in 2027, we are beginning to share some of the dates that will

bring our community together. Our 100th Anniversary Reunion Weekend will take place August 26-29. We are also adding city gatherings planned for Seattle on January 29, 2027, San Francisco on February 5, 2027, Los Angeles (date to be finalized), and two smaller east coast gatherings in New York and Washington DC. These events are meant to reconnect alumni, families, and friends in celebration of camp's first centennial and position us for the next 100 years. More updates will be posted on the FW*WH website at fourwindscamp.org/alumni/events-reunions.

Four Winds has endured because each generation has taken its turn caring for the experience itself: keeping camp accessible, keeping the place well-tended, and preserving the qualities that make it distinct.

On behalf of the Board of Trustees, thank you for being part of that trust. I hope the pages that follow give you a clear picture of what your generosity made possible this year. More than that, I hope they remind you that camp is still doing what it has long done best: giving children a place to grow in skills, confidence, and friendship.



With gratitude

Charlie MacPherson

Charlie MacPherson
Chair, Board of Trustees



Donations

Four Winds * Westward Ho appreciates the support received from the following individuals, corporations, and foundations. Gifts from donors like you help us meet our greatest yearly needs, including camper financial aid and camp preservation projects. Your support also allows us to maintain the diversity and quality in Camp programs that have made Four Winds such a magical experience for campers for almost 100 years. *Your gift has made a difference in the lives of so many.* Thank you to the following donors who gave to Camp between January 1, 2025 and December 31, 2025.

Consecutive Years Giving:

- 5-9 *
- 10-14 ^
- 15-19 +
- 20+ years ✨



LODGE KEEPER \$100,000+

The Ayer Family+
The Brittingham Family*
Laural Foundation✨

SAILOR \$50,000 - \$99,999

Anonymous
The Coffey Family✨

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\$5,000 - \$9,999

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\$1,000 - \$2,499

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Louisa Ashford
Alec Baer
Whitney Ball
Perry & Suzi Ballard
Charles Bates*
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Andrew Benjamin & Shelley Saunders
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Carolyn Devol*
Eleanor Dootson
Mike & Sharon Douglas



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Jane Erkenbeck
Amy Fields[✳]
Julie & Thomas Fogarty[^]
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Ron & Beverly Garrity[✳]
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Ryan Glant & Alison Bettles[^]
Emily Glass & Gerry Santillan[^]
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Michael & Linda Golub
Leonard & Linda Good
Christopher Gordon
Georgeann Edwards Hanlin
Bradley Hanson
Harry Hanson
Louisa Hanson
Nicole Blom Heath & Larry Heath⁺

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Colleen Heyer[^]
Polly & Jeff Higgins
Daphne Higgs
Mark & Barbara Hochgesang
Julia Hofler
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Cary & Andy Hueser
Brently & Britany Johnson
Jeanne Johnson & Clancy Brown[^]
Johnson Family[✳]
Arnold & Marin Jones[^]
Pat & Joel Kaplan
Wendy Gilbaugh Kelley & Steve Kelley[✳]
Alison Brinkley Kingsley
Katharine Gifford Kline & John Kline
Alexa Knorr
Jonathan Krauss & Emma Watts[✳]
John & Elizabeth LaBombard
Mary B Lane[✳]

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Daniel & Alison Letfus[^]
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James & Lara Lyons
Peter Markham
Alicia Mazingo
Nancy McCroskey-Hrehov & John Hrehov
Eimhin & Lisa McManus
Calvin Mew[✳]
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Doug Thom
Leigh Thomas
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Gloria Wong & Renny Feldman
Susan Woolf
Evelyn Younger
Robert Zhu

SPECIAL RECOGNITION
We would like to give special recognition to each of these donors who have exceeded

\$100,000 in lifetime giving to Four Winds Camp.

Anonymous(2)
The Ayer Family
The Lane Family
The Prairie Foundation
The Brittingham Family
The Coffey Family
Laural Foundation
Norcliffe Foundation
David Syre
Anonymous
The Dachs Family
S.D. Bechtel, Jr. Foundation & Bechtel Family
David and Akemi Louchheim
Alan & Mary Schulman
Julie Dickson
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The Crowley Family
Martha Morgan
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Ballinger Family Foundation
Elizabeth "Libby" Holden

The Henry J. Kaiser Family Foundation
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Andrea and Chris Shaw
Ron & Eva-Marie Sher
Daniel & Morgan Smith
Rise Johnson
Sue Metcalf Robertson
The Coffey Family
Amy Fields
Hester Nau
Carlyn Kaiser Stark
The Paul G. Allen Foundation
Jackson Payne Ballard
The Otis Booth Foundation
Booth Foundation
The Brodie Family
Bill & Melinda Gates Foundation
Friends of Four Winds

MOONRAKER MONTHLY GIVING CLUB
We would like to acknowledge these donors who have established monthly donations. Please consider joining the Moonraker Monthly Giving Club!

Wendy Kelley
Robert Zhu
Lucinda Moorhead
Caroline Wolf
Alexa Marino
Tommy & Mary Russell Newman
Alec Baer

GIFTS IN HONOR
Ann Brookman Dey in honor of Daphne Opperman
Chrissy & Milo Braseth in honor of Cal Braseth

Cynthia Wayburn in honor of Will & Mary Roush
Mark & Barbara Hochgesang in honor of Mary Willis
Pat & Joel Kaplan in honor of Madison Kaplan
Nancy McCroskey-Hrehov & John Hrehov in honor of Avalee Fray-McCroskey
Tom & Mary Willis in honor of Christopher Crew
Beth Sasan in honor of Mary Willis
Shelley Saunders in honor of Nate Benjamin & Joe Brown

GIFTS IN MEMORY
Alison Brinkley Kingsley in memory of Ann Homer.
Kristi Waller Golden & Michael Golden in memory of Marlys Swenson Waller.
Amy Fields in memory of Hester Nau Hinsdale.



Endowments, Scholarships and Special Gifts

Four Winds * Westward Ho maintains its vitality by having a strong financial foundation. An endowment sufficient in size acts as the basis upon which long-range plans and decisions are made. The goal of the Four Winds * Westward Ho Endowment Program is to serve as the Camp's major source of financial security well into the future. Donors can continue to give to an endowment knowing the gift is left intact in perpetuity, with the interest earned directed toward the progressive goals of Four Winds * Westward Ho as designated by the donor. Our endowment and board-designated fund are currently at just over \$4.3 million as of 3/31/26, and are managed by Mercer Investments.



Named Endowments

Establishing an endowment is an act of great generosity and vision. Donors who create an endowment do so because they understand the importance of supporting Camp not only during their lifetime, but also for generations to come. **Gifts can also be made to any of the established endowments listed here.**

Program Endowments

Helen Roberts Fund for Dance, Art and Music

Established in memory of Helen Roberts, former dance and music director, this supports the Artist-in-Residence program, which brings professional artists to work with the campers.

Kaiser Hammond Fund

Established to support art and gardening programs at Camp.

Program and Preservation Fund

Established to enhance Camp programs and to preserve Camp's physical space.

Scholarship Endowments

1000 Friends of Four Winds

Established in 2009 by alumni Sara Foster & David Louchheim to support scholarships for campers.

Paul Allen Charitable Foundation Scholarship

Established in 1997 to support four campers from San Juan County, Washington.

Bruce and Marty Coffey Scholarship

Established by the Coffey family in 1998 to support scholarship campers.

Coleman Family Scholarship

Established by the Coleman family in 1998 to support scholarship campers from Orcas Island.

Michael Douglas Leadership Scholarship

Established in 1998 in recognition of Michael Douglas' outstanding leadership as Camp Director from 1979 to 1998.



Gates Foundation Scholarship

Established in 1999 to support four campers from King County, Washington.

Henry and Eleanor Jansen Foundation Scholarship

Established in 1996 to support scholarship campers from Whatcom County, Washington.

Kimball Foundation Scholarship

Established in 2000 to support scholarship campers from the San Francisco Bay Area.

David Louchheim Scholarship

Established in 1999 by camp alumnus David Louchheim to support scholarship campers.

McManemin Family Scholarship

Established in 2008 to support scholarship campers.

G. Willard Miller Foundation Scholarship

Established by the Rowe Family in 2004 to support scholarship campers from the San Francisco Bay Area.

Prairie Foundation Scholarship

Established in 1999 to support scholarship campers.

Abby Rueb Scholarship Fund

Established in 2012 in recognition of Abby Rueb and to support financial aid for campers.

Alan and Mary Schulman Family Foundation Fund

Established in 1998 by the Schulmans to support scholarship campers.

Carlyn Kaiser Stark Scholarship

Established in 1998 through the Kaiser Family Foundation to support scholarship campers.

David and Kay Syre Fund

Established in 1996 by the Syres to support scholarship campers from Whatcom County, Washington.

The Pegasus Fund

Established in 2007 by Erin Hafkenschiel and Jonathan Tucker for middle school age students from under-served communities.

The Rob Dickson Memorial Pegasus Scholarship Fund

Also established in 2007 by Erin Hafkenschiel and Jonathan Tucker for middle school age students from under-served communities.

Andrew Van Zandt Scholarship

Established in 2004 in memory of camp alumnus Andrew Van Zandt.

Walsh Family Foundation Scholarship

Established in 1998 by members of the Walsh family to support scholarship campers from the Bay Area.

Unrestricted Endowment

Homer Family Endowment Fund in Honor of Marion Wiley Homer

The family of Marion Wiley Homer established this fund in 2002 to honor and remember their mother, grandmother, great-grandmother and friend of Ruth A. Brown. Marion was the inspiration for three generations of FWWH campers.



The Ruth Brown Legacy Club

Planning Ahead to Support Four Winds Camp

The Ruth Brown Legacy Club recognizes community members who have included Four Winds in their estate plans or named Camp as a beneficiary of a will, trust, retirement account, life insurance policy, or other planned gift. These future gifts help carry Four Winds into its second century and sustain the Camp experience for generations of campers to come. For many families, a legacy gift is a simple way to make a lasting commitment while preserving flexibility in their giving today.

We are grateful to the 54 individuals, couples, and families currently listed in the Ruth Brown Legacy Club. To learn more, or to let us know that Four Winds is already included in your plans, please contact Ciarán Willis at ciaran@fourwindscamp.org.

Recognition is always optional, and anonymous commitments are welcome.

- | | | | |
|------------------------|--------------------------------------|-----------------------------------|---------------------------|
| Anonymous (4) | Ann & John Felton | David Lowy | Sam & Cynthia Coleman |
| Catherine Adams | Ann Haley Fromholz | Joanne "Charlie" MacPherson | Paul & Linda Sheridan |
| Dave & Mary Beth Baker | Emily Glass & Gerry Santillan | Megan McCaslin | Carlyn Kaiser Stark |
| Jackson Payne Ballard | Ryan Glant, Alison Bettles & family | George & Marion Mohler | Jeff & Samantha Stewart |
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| Ella Brittingham | Arden & Brad Hofler | Matthew & Nicole Murray | Thomas & Laney Techentin |
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| Eleanor Dootson | David & Akemi Louchheim | Dr. Kris Saldine | John Wineman |
| Mike & Sharon Douglas | | | |
| Margaret E. Enderlein | | | |

Sky & Sea

The Lodge, the Dock, and the Work of Stewardship

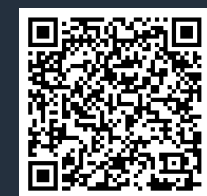
The Sky & Sea Campaign began with a simple purpose: to care for two places at the heart of Four Winds life, the Lodge and the dock, while keeping them familiar, useful, and true to Camp.

With the Lodge renovation complete, campers and staff returned last summer to daily meals, Evening Fire, trip preparation, poetry, announcements, and the ordinary rhythms in a much more capable space. The work strengthened safety and function while preserving the character of a place that has held nearly a century of songs, stories, and shared meals.

The campaign's second phase carried that same spirit of stewardship to the waterfront. The renewed dock is where swim tests begin, boats are rigged, Carlyn trips depart, and campers return from adventures around the San Juans. The new design improves safety and function while reducing the dock's environmental impact: creosote-treated pilings have been replaced with galvanized steel, the project required fewer than half as many pilings as the old dock, the floats are fusion-welded high-density polyethylene pipe, and the fiberglass-reinforced grating allows light to reach the native eelgrass below.

We are proud to share our care of places that already matter deeply with our incredible Sky & Sea donors, so they can continue to serve campers for generations to come.

We are grateful to every donor whose generosity made Sky & Sea possible. Your support helped renew the Lodge and dock with the care they deserved, and with the future of Camp clearly in view.



Scan the QR code to see more photos from the completed Lodge and dock projects.

Thank you Sky & Sea Donors

- | | | |
|---------------------------------------|-------------------------------------|---|
| Anonymous (4) | Hayley Bloomingdale | Paul & Chris Sheridan |
| Abby Amanuel | Stileman | Paul & Linda Sheridan |
| Addie McClintock | Heather Blair Day | Pietsie Campbell |
| Alan & Mary Schulman | Heidi, Amanda, & Laurel Collins | Rebecca & Will Dearie |
| Alex Corvin & Eric Walder | Hillary Shiner Janneck | Rebekah Barge |
| Alex McMillan | Huiyi Qu | Reverdy Johnson |
| Alex McMillan Family Foundation | Hutton Family Foundation | Rob & Mary Jack |
| Alexandra & Hanson Gifford | Ian & Susan Morris | Roberto Charvel & Georgi Enthoven |
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| Chris Howell & Kathryn Lazar | Marty Coffey & Family | The Norcliffe Foundation |
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| Claire Perry | Melina Hoyer Simon & A.J. Simon | The Sheldon Family |
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Care has been taken to ensure the accuracy of this report. If we have omitted or misspelled your name in error or if you have any name, address or family information changes, please email ciaran@fourwindscamp.org.





In 2027, Four Winds * Westward Ho will mark one hundred years on Orcas Island

Since Ruth Brown opened Camp in 1927, Four Winds has been more than a place. It has been a way of life carried forward in songs, friendships, work, beauty, and the habits of heart that stay with people long after summer ends. As we approach the centennial, we are looking both backward and forward: gathering old friends and family, welcoming new generations, and thinking carefully about what it will take to sustain Camp for the next hundred years.

We hope you will join us for the 100th Anniversary Reunion at Camp, August 26-29, 2027, and for gatherings in the months leading up to it. Plans are underway for Seattle, San Francisco, and Los Angeles, along with two smaller spring gatherings in New York and Washington D.C.

Scan the QR code or visit our website to learn more and fill out a brief interest form. It is not a registration form. It simply helps us gauge interest, share updates, and keep you informed as plans take shape. We will share more details in the spring Pigeon Wing, including more about the centennial gatherings.

More information:



Interest form:



Looking Toward the Centennial

Save the dates:
August 26-29, 2027

Mission Statement

Four Winds * Westward Ho fosters a spirit of adventure and delight, cooperation and compassion, creativity and self-confidence within campers that will enrich and inspire them throughout their lives.

Year-Round Staff

Paul Sheridan
Executive Director

Diana Huff
Associate Director

Macie Swanson
Program Director

Daphne Opperman
Family Experience Director

Caleb Weichert
Director of Facilities

Joe Goldsmith
Boatwright

Linda Sheridan
Special Projects Manager

Ciarán Willis
Development Director

Kelly Percy
Carlyn Captain

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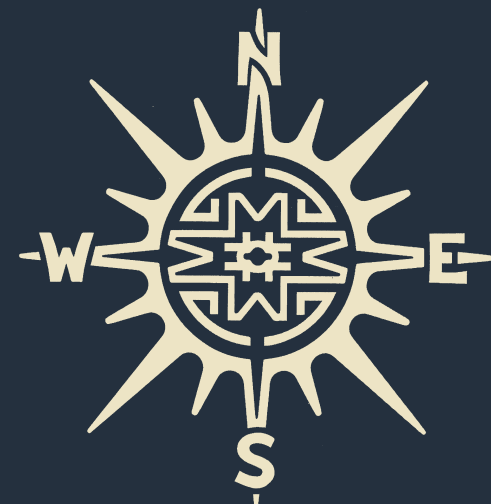
Lifetime Advisors

Cynthia Coleman
Pasadena, CA

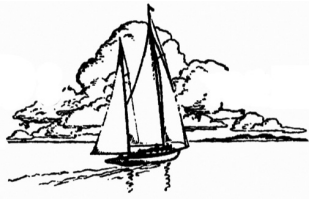
Mike Douglas
Deer Harbor, WA

Marion Mohler
Mercer Island, WA

Alan Schulman
Ranch Santa Fe, CA



Care has been taken to ensure the accuracy of this report. If we have omitted or misspelled your name in error or if you have any name, address or family information changes, please email ciaran@fourwindscamp.org.



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